

Consolidated Plan Activity	FY 21-22 Mayor's Proposed	Activity Description
<b>ACQUISITION</b>		
LCI - Acquisition	\$385,763	City Activity - To provide property for commercial development, park or recreational uses, housing ownership opportunities, or other uses which will contribute to the general health of residents as well as to create safer or more stable neighborhoods. LCI's goal under the acquisition program is to rehabilitate, preserve, restore and conserve structures with the goal of returning acquired property to the tax base via low/moderate homeownership or low/moderate rental units. Equally important is the utilization of acquired properties to enhance the quality of life of the City's residents as well as for public works, facilities and improvements. Expenses under this program will be activity delivery costs, land cost, surveys, appraisals, title searches and other costs necessary to affect the acquisition.
Habitat for Humanity	\$55,000	Habitat for Humanity builds single-family homes in partnership with a qualified low-income family or individual. Potential homeowners must have incomes between 30-60% of the AMI and are required to help build their homes with a minimum of 400 hours of volunteer labor or "sweat equity". Homes are sold at below cost with a zero percent interest mortgage held by Habitat. No bank financing is involved. CDBG funds are used for property acquisition only. Construction is financed with leveraged funding from a variety of sources including private foundations, financial institutions, corporations, religious congregations and donations from private individuals. Volunteer labor from throughout Greater New Haven and in-kind support helps to complete property construction at below market costs.
<b>DISPOSITION</b>		
LCI - Property Management	\$231,807	City Activity: The Property Maintenance Program provides the necessary repairs and operating expenses necessary to maintain housing units acquired through tax foreclosure proceedings to prevent further blight conditions in deteriorating neighborhoods primarily in low and moderate-income areas. Buildings are secured, debris is removed, and overgrowth is cut down on these blighted properties.
<b>ECONOMIC DEVELOPMENT</b>		
LCI - Economic Development Commercial Development- Main Street Project	\$273,241	City Activity: To support activities which include joint marketing efforts in commercial areas; business planning assistance; façade and building renovations through the city's Façade Improvement Program; and the installation of public infrastructure upgrades to sidewalks, curbs, street furniture, street trees, planters, and signage, and other permanent improvements to entryway corridors in critical commercial districts. The City is also taking the next step by assisting with the marketing/promotions, organizational development, physical improvements, and business marketing in these target districts.
Economic Development Corporation of New Haven (Project: Collab)	\$20,000	Location: 28 Orange Street. With the support of the City of New Haven and CDBG, Collab will be able to support two key aspects of our entrepreneurship programming operations: Collab will provide 1) Program Accessibility Services for Entrepreneurs: Many people of color, low-income, and women entrepreneurs, face psychological, logistical, and financial barriers to entrepreneurship. To address these barriers, Collab provides: a) Zoom access for virtual programming; b) Office Hours for 1-on-1 support; and c) Interpretation and translation services. 2) Staff support for Entrepreneur Program training, implementation, and coaching. Collab Accelerator and Pre-Accelerator programming requires the support of 2 Collab staff. Their activities during the Accelerator include: a) 1-on-1 Coaching; b) educational workshop trainings; and more. Project anticipates assisting 45 persons in the Accelerator Program and 40 persons for the Pre-Accelerator Program. 90 Persons will be served by the Office Hours Program.

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EMERGE Connecticut	\$51,500	Location: 830 Grand Ave. Funds will be used to offer substantial tutoring and job training services to 35 formerly incarcerated individuals. Funds will be used to compensate the Construction Trainer who provides skill training and a job coach who will manage academic tutoring and programming. The program will address lack of work skill and low education levels of ex-offenders assisting them in successfully reintegrating into civilian life.
Office of Economic Development - Small Contractor Development	\$100,000	City Activity. Funding will be used to support programming that helps small, local, minority, and women-owned construction companies achieve economic growth through increased opportunities, bid notification, technical assistance, project-specific training, goal-setting and monitoring, and services that maximize the growth and profitability of businesses. The program will seek to identify and provide unique resources to small construction companies by leveraging financial services in the community, private institutions and local construction industry. Proposed number of jobs to be created is 30-60 and the proposed number of businesses assisted is 100.
Hope for New Haven/CERCLE	\$25,000	81 Olive Street: CDBG funds will be used by CERCLE to provide 24 early childhood educators with access to two Early Childhood Education (ECE) cohorts through Gateway Community College. Improving provider credentials will help business owners access increased Federal and State funding designed to compensate child care providers who meet advanced educational and program quality standards. The two ECE courses will support provider progress towards attaining an Associates and/or Bachelor degrees in the field of Early Childhood Education. CERCLE will also develop and implement its Business Leadership Support Series. The series will consist of twelve 2-hour virtual business training sessions. Each session will be led by business experts with an understanding of the Early Childhood Education industry. The series is designed to improve the business acumen of our providers in the areas of business administration, marketing, business automation and systems building, and business management and operations. Providers will learn about tools and business practices that will ensure full and timely collection of revenues, ensure full program enrollment, and streamline their business operations. Strengthening provider qualifications and improving profitability will assist these business owners to manage their time better, maintain business records and equip them with the data and documentation they will need to respond to Federal, State and local funding opportunities designated to stabilize child care businesses.
Office of Economic Development - Small Business Initiative	\$261,863	City Activity: The Office of Economic Development (OED) will use CDBG funds to provide direct technical assistance to startups and existing businesses. OED works with businesses on issues related to business planning, securing capital, management and operations, expansion and growth, and is providing one-on-one counseling, referrals to partners, access to educational programs, and referrals to funders for capital. The proposed project will address the City's stated funding priorities, especially regarding employment opportunities made possible with more successful new businesses. Together, SBRC's assistance will support new entrepreneurs' ability to start new businesses. SBRC also will provide technical assistance to help entrepreneurs with existing businesses better operate and grow their business. This will foster a stronger economic base in New Haven. This project will further enhance the City's development of new employment opportunities by connecting entrepreneurs with local banks and early-stage business investors. In addition, the project will provide access to appropriate resources, including financing and ongoing mentoring and guidance. Finally, this project will help further employment opportunities by assisting existing businesses identify new markets and grow their sales, with better marketing, advertising and social media.

EMERGENCY SHELTER  
IMPROVEMENTS

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Youth Continuum	\$50,000	141 Valley Street: CDBG funds will be used to support the construction of Youth Continuums' Y2Y New Haven Crises Housing Project and will add 8 additional bed to the organizations emergency housing capacity. With the addition of these beds, the agency expects to serve 100 unaccompanied, literally homeless youth aged 18-24 annually. Youth Continuum has raised over 95% of the funds needed to complete the project located at 924 Grand Avenue. The project will add a 2nd floor, renovate offices on the 1st floor and turn the basement into usable office and program space. CDBG funds will help close the gap necessary to move forward with the project and will cover costs that are not covered by State of CT funding including radon mediation, tree removal, Data/Telecomm installation, and security improvements.
New Reach	\$50,000	269 Peck Street CDBG funds have been requested to address the structural and building renovation needs of Martha's Place, an emergency shelter for women located at 559 Howard Ave. Funds will cover contractor expenses to improve the building and the site's infrastructure including concrete work to replace the driveway entrance to the apron (and part of the adjoining walkway); and a full roof replacement (including insulation) to address deterioration of multiple layers. Martha's Place provides a clean, safe and supportive place to stay for 18 individual women and three (3) women with children every day from the Greater New Haven area who are experiencing homelessness. Martha's Place is a ten (10) room shelter that not only provides a warm and safe abode, but residents gain access to intensive, client-centered case management services throughout their stay (up to a maximum period of five months). The shelter offers residents: access to food and a common kitchen in which to prepare meals and eat as a family or community, onsite laundry appliances, toiletries, hygiene essentials, diapers, donated clothing, a computer lab, as well as a Furniture Co-op from which to furnish one's place upon exit. On the first floor, office space houses New Reach shelter staff who are available on all three shifts, 24 hours per day, 365 days a year.
<p style="text-align: center;">PUBLIC IMPROVEMENTS</p> The Mary Wade Home, Inc.	\$50,000	118 Clinton Avenue Funds will be used to purchase and install new vinyl, Energy Star rated windows to replace replacement windows in the Boardman Residence. The objective of the project is to replace 108 windows located in the apartments, common space and office areas of the Boardman building with quality vinyl windows.

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Downtown Evening Soup Kitchen	\$50,000	<p>266 State Street: Downtown Evening Soup Kitchen (DESK) provides basic needs in the form of food, clothing, and warmth. DESK also serves as a critical point of outreach for people experiencing both chronic and episodic homelessness in New Haven, as well as for those dealing with long-term poverty. For many years, Downtown Evening Soup Kitchen simply provided meals. But today, they recognize that the people they serve need more. DESK's dining room has served as a forum, a place where Guests can connect with healthcare professionals, meet with case managers, and access the network of services that will enable them to move toward recovery, financial stability, and improved wellbeing. In 2020, DESK purchased a three-story building at 266 State Street between Chapel Street and Crown Street, two blocks from the New Haven Green, and proximate to several of their partners' complementary programs (specifically Liberty's Safe Haven program, Sunrise Café, and Loaves &amp; Fishes). This new building will serve as New Haven's first Downtown Drop-in &amp; Resource Center for those experiencing homelessness. The space will offer a welcoming and accessible dining room and drop-in center on the street-level floor, where people experiencing unsheltered homelessness can get out of the cold, enjoy a warm cup of coffee, and have a hot meal. Staff, volunteers, and outreach workers will be available to make first contact with people who are newly-homeless, literally meeting them where they are. On the second floor, community partners will have dedicated space for "next level" support services; this will be the Resource Center. The space will include a medical clinic staffed by the Homeless Healthcare Department of Cornell Scott Hill Health Center, a clinical psychiatric examination room staffed by the street psychiatry team from Connecticut Mental Health Center, and offices for outreach workers and entry services to the Coordinated Access Network, which provides access to shelter and housing services. The Resource Center will also include a washer and dryer, shower facilities, and meeting space for a "consumer advisory board" comprised entirely of people with lived experience seeking to support and empower each other through self-organized advocacy. Under this proposal, DESK seeks to fund: (a) the installation of an elevator to provide client access from the dining room on the first floor to the Resource Center on the second floor; (b) the installation of a new fire suppression system on the main floor to ensure adequate safety for those we serve; and (c) the installation of a modern HVAC system that is both highly efficient and reflective of the needs of a post-COVID world, in which we are cognizant of and prepared for the spread of airborne infectious disease, all with the specific goal of protecting the health and safety of those who are most vulnerable.</p>
The Connection	\$30,000	<p>48 Howe Street: The Connection is seeking funding to repair its highly specialized heating/hot water system. 48 Howe St is a historical building owned and managed by The Connection which currently houses five residential and reentry programs for the State of CT serving approx. 1,000 clients a year. The building also provides shelter for program clients in the event of electrical outages or other natural disasters. In 2013 The Connection installed a state of the art Cogeneration (Cogen) unit which generates about 25% of all electricity used by the facility. A byproduct of the Cogen system is the production of hot water which is recirculated and provides 75% of the hot water for the building reducing the need to run the building's hot water heaters. The system has reached its capacity of 30,000 hours of operation and now needs engine repairs and servicing to remain functional. Engine repair and servicing cost are estimated at \$27,368 and the agency has also included an estimate for a service contract as part of its budget.</p>

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Ring One Boxing, Inc.	\$172,050	<p>790 Congress Avenue: Renovation and improvements to a three-story structure in the North Hill used for a Youth Boxing Program. Grant funds will support improvements to the ground level of the structure, which is 2,522 square feet of floor space. This area is used for all boxing classes and youth group activities. It includes two bathrooms and a single shower. Renovations will also be made to the outdoor space in the back of the building, which is approximately 1,930 square feet. Although the organization has made effort to keep the program open with little income from memberships fees, regular wear and tear and unforeseen maintenance issues have left the structure and facilities run down and dilapidated. Over time, this has hindered the ability to operate a robust and successful program. If Ring One cannot reestablish a safe clean environment to support its services soon, they will have to close their doors for good, which would be a great loss for the city. The structure needs major renovations from the roof all the way down to the floor tiles, and there are certain health concerns that must be addressed immediately. The lead-based paint is yellowed and peeling off the wall, and there are several holes in the ceiling evidently caused by plumbing issues. Many of the hanging wall mirrors are cracked, broken, or missing and the carpet is extremely worn with rips and stains. The sections of carpet covered with rubber mat flooring are molded, and the mats themselves are badly faded and patched together with tape in some areas. Much of the equipment is damaged as well, with essential items like the boxing ring and several hanging bags also being held together by tape. The overhead lighting is dim and does not function in certain areas of the gym due to electrical issues. There is only a single heating source, so the gym is difficult to warm in the winter, and with no cooling system, is rank with the smell of sweat and mold in the summer months. Also, neither restroom is currently operational. Funding will be used to complete gut renovation of the lower level and purchase essential boxing equipment needed to reestablish a positive, functioning, and safe environment for members of the boxing program.</p>
LCI - Public Improvements	\$150,000	<p>City: The Administrative Services Division of LCI uses public improvements funding on permanent improvements. This funding provides necessary repairs to public facilities: shelters, health care centers, and any other public use structure or land such as neighborhood gardens to support neighborhood revitalization and stabilization. The applicant must be the legal owner of the structure or can provide proof of a long-term lease agreement. The Activity must be in an income-eligible census tract or the facility must provide services for predominately low/moderate income clients (at least 51% of the beneficiaries).</p>
Cornell Scott - Hill Health Corp.	\$15,000	<p>400-428 Columbus Avenue \$50,000 in CDBG funding is being requested to improve the entranceway at the main care site located at 400-428 Columbus Avenue. The total project cost is \$75,000 with \$25,000 in matching funds to come from agency funding. Improvements to the main care site will benefit more than 11,000 New Haven residents by improving patient safety and enhancing the appearance of the health center and surrounding neighborhood. CDBG Funding will provide the following improvements: replacement of chipped and cracked sidewalks; resurfacing of the concrete semi-circular driveway; and purchase and installation of energy-efficient motion-sensitive LED lighting. The agency's match funding will be used to complete the project by purchasing and installing permeant benches and concrete planters and/or bollards to improve the entryway exterior and repainting the columns, facade and overhang in front of the building.</p>

REHAB/PRESERVATION

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LCI - Code Enforcement	\$1,085,250	<p>City Activity: The Code Enforcement program will proactively enforce local housing, building, health, fire and zoning codes and eliminate and reduce slum and blighting influences in the City. CDBG funded Code Enforcement activities are conducted in the City's low- and moderate-income areas, which include Census Tracts 1402, 1403, 1405, 1406, 1407, 1413, 1415, 1416, 1421 and 1423. These tracts correspond with the City's Dixwell, Dwight, Newhallville, Fair Haven, Hill and West Rock neighborhoods. In accordance with CDBG regulations it allows the City of New Haven to adequately staff the Code Enforcement Division with Inspectors capable of working with other Departments to enforce code compliance in targeted deteriorating geographical areas and to implement a program (Livable City Initiative program) aimed at arresting further deterioration of its housing stock. The City implements a Code Enforcement Program under CDBG with the purpose to providing daily housing inspections, follow up and data entry, interdepartmental referrals to police, fire and health, as needed. Code Enforcement also coordinates the Residential Licensing Program and Section 8 inspections on behalf of the Housing Authority prior to rental. These proactive programs such as the Residential Licensing Program are required by Ordinance for every rental unit in the City of New Haven,. All rental units are to have a posted rental license that the unit is up to state and local codes prior to occupancy. Each geographical location has a Code Enforcement Inspector and Neighborhood Specialist that surveys the neighborhood daily for compliance issues, blight, vacant buildings, and surveys of housing stock for deterioration and unsafe structures that may need a condemnation due to be found unfit for human occupancy. Housing Code responds to tenant issues, City Departments, social service agencies and the general public. Citations are given for housing code violations and penalties are levied for non-compliance all referrals and tenant issues are logged into a central data base for tracking and reporting purposes.</p>
Continuum of Care - Halfway House 599 Howard Street	\$28,017	<p>599 Howard Street: Continuum of Care Inc. provides comprehensive residential case management, crisis services, and housing support services to adults challenged by psychiatric disabilities, developmental disabilities, homelessness, and substance abuse treatment needs while maintaining their rights and dignities as productive members of society. Proposed funding will be used to complete gut renovations to four of the six bathrooms at Continuum of Care's Halfway House at 599 Howard Avenue. The targeted four bathrooms are in need of rehabilitation due to age and deterioration caused by high use within the rooming house. Each bathroom will require new plumbing and electrical renovations, new plumbing fixtures, vent fans, floor tiles and tile wainscoting for durability and sanitation. The New Haven Halfway House provides 24-hour on-site staff support to individuals in need of extensive support services and seeking to acquire community living skills in a congregate living setting. Residents have their own rooms but the New Haven Halfway House has communal kitchen, dining and living rooms as well as facilities dedicated to social and recreational activity. Residents are provided with 40 hours of weekly life skill training.</p>

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Whalley Ave. Housing II, a Project of Marrakech	\$50,000	518 Whalley Avenue/132 Brownell Street: The Whalley Avenue Housing II project is a six unit apartment building owned by Whalley Housing Services which is an independent 501c3 managed by Marrakech, Inc.. Tenants currently pay one third of their income towards rent and utilities are included. There are 11 individuals living at the property at this time. Funds will be use to replace the property's deteriorated roof. The roof at the site is showing clear signs of age and has lost its overall integrity and ability to properly shed water. Water has damaged the roof, roof insulation and has created standing or ponding of water. There is evidence of water stains in several of the apartments. The issue will eventually cause building wide damaged if not addressed. Funds requested will be used to hire a roofing contractor to strip the existing roof, correct any defects in the roof decking, drains and roof structure and insulation and reinstall new roofing.
LCI - Residential Rehab	\$576,256	City Activity: The Administrative Services Division of LCI uses this program to help existing homeowners with a vested interest in their neighborhoods, who lack the funding to correct code issues, upgrade energy efficiency repair, systems replacement, handicap accessibility and other repairs of a non- luxury nature, will be assisted with grants or loans from this source of funding. LCI also provides non-profit assistance with gap financing for project hard costs. The projects are construction ready and full financed except for a moderate gap. This funding is for staff costs for project delivery, rehabilitation hard costs for gap financing and lead based paint evaluation for the residential loan program. The funding objective is to benefit L/M income housing which will be occupied by L/M Income residents.
Hardware Totals	\$3,710,747	
<b>PUBLIC SERVICE</b>		
Believe in Me Empowerment Corp.	\$10,000	Location: 423-425 Dixwell Ave. New Haven. Funds will be used to assist 250 unduplicated adults in receiving crucial therapeutic services and pro-social programming through the support of one full-time case manager (salary 20% CDBG funds) and the provision of basic needs care packages and food and clothing assistance to supplement the provision of supportive housing room and board.
Beulah Heights Church	\$7,500	Location: 782 Orchard St. New Haven. Funds will be used to have a hotline where a case manager and 3 certified drug and alcohol counselors and therapists can interact with hose experiencing hopelessness, trigger and trauma. The caller would be able to receive three 50 minute counseling sessions and get care after the session with a licensed clinical social worker.
BHcare Hope Family Justice Center	\$20,000	Location: 127 Washington Ave. 3rd Fl. West, North Haven. Funds will be used to partially cover the Site Managers salary of the Hope Family Justice Center, who plays a critical role in maintaining the operations during the pandemic.
BHcare Umbrella Center for Domestic Violence Services	\$15,000	Location: 127 Washington Ave. 3rd Fl. West, North Haven. Funds will be used to continue supporting the role of a full-time Housing Specialist station at the New Haven Safe House, who will assist survivors of domestic violence and their children find safe, suitable and stable housing after leaving the safe home.
Boys and Girls Club of New Haven	\$15,000	Location: 253 Columbus Ave. New Haven. Funds will be used to help cover the salaries of two staff members - a Program Director and an Assistant Program Coordinator.
Career Resources, Inc.	\$10,000	Location: 350 Fairfield Ave. Bridgeport. Funding will be used for STRUVE New Haven to provide job readiness training and placement assistance for low to middle income, hard to employ residents of New Haven. Program Coordinator provides training, reporting, class case management and other virtual activities.
Casa Otonal (Senior Meals)	\$14,500	Location: 148 Sylvan Ave. New Haven. Funds will be used to provide culturally sensitive (Latino) meals that address food insecurity and allowing engagement services to help identify and address mental and emotional

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		health issues. Salaries would include a head cook, prep cook and Program Coordinator.
Casa Otonal (Youth Program)	\$10,000	Location: 148 Sylvan Ave. Funds will be used to provide out-of-school programming to 30-40 low income NHPS students with operating hours between 7AM to 9AM (before school), 3PM to 6PM (after school) and 7AM to 6PM (summer program). Salaries requested to hire a Program Director, two Head teachers and eight Assistant Teachers/Coaches.
Catholic Charities Archdiocese of Hartford	\$10,000	Location: 290 Grand Ave. Funds will be used on youth program staff salaries and benefits, program supplies and contractual expenses necessary to providing programming. The proposed program will also work with Yale University, which is providing in-kind supports from staff and student volunteers o assist youth in preparing and applying to colleges, increasing their success in enrolling in college and addressing racial inequity issues.
Children In Placement	\$15,000	Location: 155 East Street, Suite 202. Funds will be used to maintain GAL support and grow their footprint to reach more children and provide new services. Funds will be used to support program costs, which include recruiting and training the volunteer GALs and maintaining a Regional Manager to support and supervise them. The Regional Manager recruits and supervises the GALs and together they carryover all advocacy work on behalf of CIP.
Clifford W. Beers Guidance Clinic	\$5,000	Location: 93 Edwards St. New Haven. Funds are being requested to support the efforts of the school-based Care Coordination services in NHPS. Care Coordination works with children and youth, ages birth through 18, who 1) have complex behavioral needs, 2) display serious emotional behavioral disturbances, 3) require intensive coordination of multiple services to meet those needs, 4) who are at risk to be or have already been separated from their family and/or community. This program is currently in 6 schools - Bishop-Woods, Truman, Wexler-Grant, HS in the Community, Hill Regional Career HS, and Riverside Academy.
Downtown Evening Soup Kitchen	\$10,000	Location: 266 State St. New Haven. Funds will be used to provide professionally-prepared, nutritious meals to people experiencing homelessness or living in poverty as a means of both providing for their health and well-being as well as urging them to connect with supportive service providers. Funds will used to partially fund two positions - Kitchen Specialist to prepare meals and Program Manager to interface with clients and coordinate volunteers.
Edgewood PTA Childcare	\$10,000	Location: 737 Edgewood Ave. New Haven. Funds will be used to reopen the before and after school program after a year of COVID-19 related closures. The program will continue to offer before and after school childcare slots on a sliding fee scale tuition. Funds will also be used to hire 2 to 3 Assistant Teachers in order to maintain student teacher ratios per the state and add enrichment programs such as arts, culture, instruments and dance.
EIR Urban Youth Boxing	\$10,000	Location: 746 Orchard St. New Haven. Funds will be used for salaries to operate the program executed by trainers, directors, clerical stipend. Funds will also be used for equipment, PPE, cleaning supplies, printing flyers, application, advertising, leasing of the facility, heating, electricity, internet, mobile/land line phone services and snow removal, trash removal, accounting and deep cleaning.
Elderly Services Dept. - City of New Haven	\$20,000	City Activity. 165 Church St. New Haven. Funds will be used to provide transportation for special trips to the Big E, the Senior Volunteer of the Year Appreciation Celebration, Holiday Hill, Pick Your Own Apples , movie theater and local museums. Funds will also be used for Tai Chi, fitness classes and ceramic classes.
Elm City International	\$7,416	Location: 360 Fountain St. #40, New Haven. Funds will be used for the salary of ECI's Reading and Writing Teacher who acts as the College Counselor and College Follow-through Coordinator. It will also help fund their head mentor and academic tutors.



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FISH of Greater New Haven	\$10,000	Location: PO Box 8552. Funds will be used for the Grocery Delivery Program and purchase groceries, and provide support for expenditures within the program budget. Funds will partially cover the Program Managers salary.
Hannah Gray Development Corp.	\$10,000	Location: 241 Dixwell Ave. New Haven. Funds will be used to provide low-income elderly residents health/wellness programs on site along with other activities to boost social engagement, which has been proven to slow mental and physical deterioration. Programs include visiting nurses, blood pressure screening, nutritionists, chair exercises. Funds will be used for some of the Program Coordinators salary.
Higher Heights Youth Empowerment Programs	\$10,000	Location: 157 Church St. 19th FL. New Haven. Funds will be used to support Coding/College Program for students in grades 9-12 (ages 14-18). Funds will be used for some of the Program Coordinators position and mentors/tutors stipend.
Inspired Communities Inc. (Adult Institute)	\$10,000	Location. 31 Lander St. New Haven. Funds will be used to pay for staff who will mentor and support adults who joined the program. The objective of the program is to help local adults turn their skills and experiences into employment opportunities, including microbusiness and self employment opportunities for people who face difficulty obtaining employment because of their past history and to provide opportunity for participants to engage in positive neighborhood empowerment. Funds would fully fund the Institute Manager and Assistant Teacher positions.
Inspired Communities Inc. (Youth Institute)	\$10,000	Location. 31 Lander St. New Haven. Funds will be used to pay for staff who will support the children and youth who have joined the program. The objective of the program is to help youth obtain new skills and experiences, and to expand their vision of their individual potential. Youth are taught how to identify their priorities and practice communications to engage and impact their community, including using media as a platform. Funds will cover a portion of the salaries for a Lead Teacher and four Assistant Teachers.
Integrated Refugee & Immigrant Services	\$10,000	Location: 235 Nicoll St. 2nd FL. New Haven. Funds will be used for their new Universal Social Services project (USS), which provides intensive case management support to low-income non-refugee immigrants resettling in New Haven. IRIS is expanding non-refugee case management staff to three full-time employees. Funds would be used to support a new case manager who works with the non-refugee immigrants. Demand for services within the non-immigrant community is on the rise.
JUNTA for Progressive Action	\$17,500	Location: 169 Grand Ave. New Haven. Funds will be used to cover the salary costs for positions such as the Adult Education Associate, Employment Specialist/Case Manager, and Administrative Assistant. Adult Ed position coordinates all of the course and works closely with collaborating organizations. Employment Specialist/Case Manager main provider of employment coaching.
Liberty Community Services	\$12,000	Location. 153 East St. New Haven. Funds will be used to hire one full-time case manager to work 35 hours per week. The funds would enable staff to be housed primarily at the main library branch with regular office hours at each of the other branches. The case manager works with the homeless and vulnerable patrons experiencing mental health decompensation, behavioral and health problems.
Literacy Volunteers	\$15,000	Location:5 Science Park. New Haven. Funds will be used for staff salaries who train and support volunteer tutors in the free education programs. Focus will be on integrating online and in-person curriculum and lesson plans which support job readiness. Salaries partially covered Executive Director, ESOL Program Manager, Basic Literacy Program, and Gateway ESOL Program.
Mary Wade Home, Inc.	\$15,000	Location 118 Clinton Avenue. New Haven. Funds requested will be used to pay a portion of the salaries associated with providing medical and weekend transportation services to seniors in the community. Funds will also be used to support traditional programs as well as new programs added to the transportation services including supporting staffing for the Respite Drop off Center and Health Screening programs, helping cover the cost of transporting the Curbside to Door Drop-Off service (medical equipment and

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		prescriptions) and support Mercy Miles program, providing vouchers to social workers, case managers, senior centers to distribute to clients in most need of transportation (65+ age). Funding requested to cover some of the cost of the following positions - Director of Weekend Transportation, Bookkeep/Record Keeping, Director of Medical Transportation and 4 Drivers. Location: 333 Sherman Avenue. Funds will be used to support delivery of services through partial funding of the Managing Directors salary and some benefits. Provide low, moderate, and middle income clients with quality homebuyer education workshops, foreclosure prevention services, budget counseling, and homeownership training. Proposed number of persons served: 1,800 persons. Neighborhood served: New Haven.
New Haven HomeOwnership Center	\$10,000	Location: 333 Sherman Avenue. Funds will be used to support delivery of services through partial funding of the Managing Directors salary and some benefits. Provide low, moderate, and middle income clients with quality homebuyer education workshops, foreclosure prevention services, budget counseling, and homeownership training. Proposed number of persons served: 1,800 persons. Neighborhood served: New Haven.
New Haven Land Trust Inc. dba Gather New Haven	\$10,000	Location: 817 Grand Ave. New Haven. New Haven Farms and New Haven Land Trust merged into a single organization. Funds will be allowed to support green jobs training for new class of Growing Entrepreneurs and continuing cohort during summer and fall 2021 and new cohort of students in spring 2022. Students will receive a robust curriculum that will teach the entrepreneurial mindset, professional and job skills, and environmental topics (agriculture, carpentry). Student participants will receive a stipend to participate in the program and all funds will go to pay youth stipends.
New Haven Pop Warner	\$20,000	Location 125 Glen Ridge. Hamden. Funding would be used to purchase and recondition new equipment for training and playing. Also requesting materials and supplies, food for participants during games and practice, medical supplies, AED, COVID-19 cleaning supplies, advertising, printing, liability insurance, postage and inspection fees.
New Haven Reads	\$20,000	Location: 45 Bristol St. New Haven. Funds will be used to support the one-on-one tutoring program and will be used for funding the salaries of two Site Directors. Site Directors monitor each child's progress by observing and tracking their progress during the tutoring hour and communicating with the child's tutor and parent.
New Haven YMCA Youth Center	\$15,000	Location: 1240 Chapel St. New Haven. Funds will be used to implement their summer camp located at 50 Howe St. and 2705 Downes Rd. This program is for youth of low to moderate income between the ages of three and fifteen. Funds will cover summer staff salary, picnic tables, large tents, program and equipment materials, first aid and PPE, marketing & promotional materials, busses to transport youth to summer camps.
New Reach	\$10,000	Location. 269 Peck St. New Haven. Funds will be used to sustain its capacity to provide on-going, high-quality supportive services to two out of the eight youth residing at Portsea Place. Funds will support the costs associated with providing these services, including support staff salaries, fringe, supervision, supplies, and insurance.
Office of Housing & Homelessness - City	\$25,000	City Activity. 316 Dixwell Ave. New Haven. Funds will be used to hire a Community Health worker who will implement a framework of outreach and education to advance connectivity, health and well-being of unsheltered individuals, and participate in community level discussions that will strengthen practices and foster strategies for addressing unsheltered homeless. They will serve as a liaison between the City and the community.
Project MORE, Inc. (After Care)	\$20,000	Location: 830 Grand Ave. Funds will be used to add to it's current staff, i.e. one part-time Retention Case Manager, and an additional community service worker. Clients for retention services would come from the Walter Brooks Halfway house while the community services would be for resident at the halfway house and Male transitional facility. Case manager would work with staff to determine client's need upon discharge.
Project MORE, Inc. (Re-Entry Center)	\$65,000	Location: 830 Grand Ave. Funds will be used to keep staff employed until the end of the fiscal year - June 30, 2022, covering two staff (Program Director and Case Manager). Additional funds would be used for bus passes, gift cards for clothing, coffee and a light breakfast.
Sickle Cell Disease Assoc. Of America, Southern CT	\$20,000	Location: 545 Whalley Ave. New Haven. Funds will be used to establish the first time ever Base Line Survey of understanding of the prevalence of sufficient or insufficient awareness within the high-risk groups, further their

Consolidated Plan Activity	FY 21-22 Mayor's Proposed	Activity Description
		awareness program and launch a testing center and the new demand for Genetic Counseling for those contemplating having a family once those tested and/or unaware of the trait.
Solar Youth	\$10,000	Location: 53 Wayfarer St. New Haven. Funds will be used to support the hiring of a Program Coordinator/Youth training Specialist required to expand services to include more jobs for teens as well as accompanying youth development workshops.
Student Parenting and Family Services	\$8,000	Location: 181 Mitchell Drive. New Haven. Funds will be used to provide child care, academic advising, social service support and crisis intervention to help adolescent parents remain in and graduate from high school and transition successfully to college or regular employments. The funds will be used to support staff salaries (partial salaries of Project Director and Academic Advisor) and project supplies.
The Children's Community Programs of CT Inc.	\$13,000	Location. 843 Whalley Ave. New Haven. Funds will be used to create new opportunities and provide vocational skills training for the Patient Care Associate Program which includes - CNA, EKG, and Phlebotomy Technician training. Other training includes job training for childcare and enhanced Security Guard to include First Aide/CPR, AED and Active Shooter: Rapid Response and event survival training. Founding would be used for tuition, test fees, background checks and fingerprints for the security guard program. Also requesting to cover costs for a paid apprentice program. Salaries is for Program Manager.
Winning Ways, Inc.	\$10,000	Location. 1574 State St. New Haven. Funds will be used to fund salaries of the Executive Director for the Men's Empowerment, Assistant Executive Director for Women's Empowerment and for financial literacy courses. Funds will also be used for supplying materials for classes such as books, notebooks, education materials, virtual infrastructure and software necessary to implement the program.
Youth Soccer Associations of New Haven	\$5,000	Location: P.O. Box 9298. Funds will be used to cover the cost of requested scholarships for registration fees.
Public Service Totals	\$ 569,916	
PLANNING & ADMINISTRATION		
Comprehensive Plan-City Plan	\$ 105,777	City Activity. Funding will be used to support City Plan's role in performing Environmental Reviews on behalf of the Consolidated Plan programs, this task requires a dedicated staff person who is able to prioritize this as a primary job activity. Knowledge of local historic and environmental context is critical for the task and this position would be best filled by a dedicated Planner II staff. CDBG funds are allocated to a new Planner II position that will be primarily responsible for performing Environmental Reviews and related activities, historic preservation and neighborhood planning activities.
General Administration-M&B/Finance	\$ 497,294	City Activity. Provide for the administration and coordination of the various components of the Consolidated Plan program. Specific tasks include technical and administrative support such as the coordination of the application process, from application development, public notification, public meetings; determination of project eligibility; oversight of compliance to federal regulations and systematic monitoring, responsible for meeting HUD reporting requirements, establishment of budgets, processing and review of payment requests, and assistance with contract preparations for sub-recipients. Coordination of related Consolidated Plan projects and reports, preparation of responses to federal and municipal findings, authorization, training and oversight of staff approved to access HUD's on-line Integrated Disbursement Informational System (IDIS) and any coordination and preparation of related requirements, i.e., Impediments to Fair Housing Plan, Consolidated Plan, Citizen Participation Plan, etc.
General Administration-CSA	\$ 156,818	City Activity. To provide for the administration of the CDBG program which consists of the following items: annual HUD reporting, processing and

Consolidated Plan Activity	FY 21-22 Mayor's Proposed	Activity Description
		reviewing of payment requests, monthly financial reporting, assistance with the funding application process, preparation of responses to HUD, assist with preparation of HUD mandated reports, data entry into HUD's online Integrated Disbursement Informational System and monitoring of CDBG Consolidated Plan activities to ensure compliance with federal regulations.
Planning & Admin Totals HOME	\$ 759,889	
CHDO Set-Aside	\$200,848	The City of New Haven is required to set aside 15% of its allocation specifically for CHDOs. It is to be used for various eligible activities such as acquisitions, construction expenses etc. Up to 10% of the set-aside can be used for predevelopment activities and expenses in the form of acquisition or seed loans to determine project feasibility.
HOME Admin City of New Haven	\$133,898	Cover program costs, monitoring and other allowable administration costs associated with the administration and oversight of the HOME Program.
Housing Development	\$1,004,240	Funds will be used for acquisition, new construction or rehabilitation of affordable homeownership and on a limited basis, rental units. Developers of affordable housing seeking such funding will be required to submit application to LCI throughout the program year. Developers may be non-profit housing providers, for-profit providers, CHDOs and LCI equity investments). Loans and grants will be approved at the discretion of LCI. Criteria for funding includes: capacity and track record of developer, financial feasibility of project, need for proposed housing and conformity with the City of New Haven's Consolidated Plan along with the mission of the City of New Haven for the development year.
Program Income Housing Development	\$20,000	Program Income funds will provide for the rehabilitation and construction of low income owner-occupied structures and rental properties. The highest priority is given to developments with homeownership as the outcome.
HOME Totals ESG	\$1,358,986	
Columbus House Overflow Shelter	\$75,000	ESG Shelter. Location 586 Ella T. Grasso Blvd. New Haven Funds will be used to support the men's Seasonal Overflow Shelter that will operate from mid-November to mid-April. Case management on-site will help the men obtain housing and explore employment/income opportunities.
Columbus House Rehousing	\$74,111	ESG Rapid Rehousing Location: 586 Ella T Grasso Boulevard, New Haven. Funds will be used to provide subsidies for 37 people experiencing homelessness. Eligible clients will receive a security deposit and short-term rental assistance, all paid directly to the landlord.
Liberty Community Services - Supportive Services/Street Outreach	\$50,789	ESG Street Outreach Location: 153 East St. New Haven. Funds will be used to support a full-time Outreach Case Manager to conduct outreach and linkage to services within a specific geographic area that encompasses Fair Haven. The Sunrise Café (serving 100 breakfasts), DESK, The Green and surrounding areas, specific encampments and the Library. The focus is on assistance in obtaining permanent housing, employment counseling and assistance in obtaining Federal, State and local assistance.
Liberty Community Services Prevention	\$50,000	ESG Prevention. Location: 153 East St. New Haven. Funds will be used to provide security deposit assistance and/or first month's rent to Greater New Haven county residents that are literally homeless and aid in obtaining permanent housing, and rental arrearage assistance to renters who are at risk of homelessness due to possible evictions.
New Reach Rehousing	\$50,000	ESG Rapid Rehousing Location: 269 Peck St. New Haven. Funds will be used to help ensure that 18 households enrolled in New Reach's RRH Program find and stabilize housing by receiving high quality case management services that will complement short-term financial assistance. Funds will be used for one full-time Sustainability Case Worker, .12 FTE Program Manager of RRH, and .09 FTE Senior Director of QA.
City of New Haven Admin	\$24,316	City Activity. To plan and coordinate the City's ESG activities, provide technical assistance, assist with contract preparation, payment processing,

Consolidated Plan Activity	FY 21-22 Mayor's Proposed	Activity Description
		monitoring and to facilitate the review process and oversee compliance with federal regulations and Standards of Care guidelines.
ESG Totals	\$324,216	
HOPWA		
Columbus House	\$100,652	Location: 586 Ella T Grasso Boulevard, New Haven. Funds will be used to support 10 individuals living with HIV/AIDs, who are experiencing homelessness or at risk of becoming homeless in New Haven, including comprehensive case management and direct housing assistance in order to keep the client housed and connected to critical support services.
Independence Northwest	\$196,321	Location: 1183 New Haven Road, Suite 200, Naugatuck. Funds will be used to provide scattered-site tenant based rental assistance for 31 clients and their families in the Greater Waterbury area.
Leeway	\$54,810	Location: 40 Albert Street, New Haven. Funds will be used to serve 25 residents who will receive HOPWA supportive services for 12 months, 10 residents will be discharged to the community to an independent environment. Funding will also cover security deposits and first month's rent in order to expedite the discharge process.
Liberty Community Services	\$340,821	Location: 153 East St. New Haven. Funds will be used to provide subsidized rents for those that fall within the low to extremely low poverty guideline obtain permanent housing within the community. 42 clients will receive rental assistance with this funding.
New Reach	\$306,938	Location: 269 Peck St. New Haven. Funds will be used to provide monthly TBRA to 27 families living in Greater New Haven. Funds will also be used for security deposits and PHP when needing to move into a new apartment or for newly enrolled households.
Stay Well	\$99,655	Location: 80 Phoenix Ave. Waterbury. Funding will be used to support PHP for 11 individuals and STRMU to 4 individuals. Funds will also be used to cover 50% of the Housing Coordinator salary.
City of New Haven Admin	\$33,995	City Activity. To plan and coordinate the City's HOPWA activities, provide technical assistance, contract preparation, invoice processing, monitoring and facilitate the review process and oversee compliance with federal regulations and Standards of Care guidelines.
HOPWA Totals	\$1,133,193	